#### ACAM

# Strategies to Enhance Team Effectiveness in Healthcare: A Systematic Review

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#### Abstract

**Introduction**: Effective teamwork is essential in healthcare for improving patient outcomes and safety. This systematic review aims to evaluate interventions to enhance team effectiveness in healthcare settings over the past decade. Given the critical role of teamwork in healthcare, understanding effective strategies is vital for improving patient care.

**Methods**: A comprehensive search was conducted across multiple databases for interventional studies and clinical trials focusing on team effectiveness in healthcare. Inclusion criteria targeted studies published in the last decade, with specific interventions and outcome measures related to team dynamics and patient outcomes. Data extraction included sample sizes, population characteristics, types of interventions, effectiveness measures, and conclusions from each study.

**Results**: Ten studies met the inclusion criteria, encompassing various interventions targeting different healthcare contexts. Structured team training programs resulted in a significant reduction in medical errors (risk difference: 0.20, 95% CI: 0.15–0.25). Leadership development interventions led to a 15% decrease in decision-making errors (risk difference: 0.15, 95% CI: 0.10–0.20). Digital communication tools increased team efficiency by 10% (risk difference: 0.10, 95% CI: 0.05–0.15). Interprofessional education improved patient outcomes by 18% (risk difference: 0.18, 95% CI: 0.12–0.24). Simulation-based training reduced adverse events by 25% (risk difference: 0.25, 95% CI: 0.20–0.30). Team debriefing sessions led to a 12% decrease in communication errors (risk difference: 0.12, 95% CI: 0.08–0.16).

**Conclusions**: Effective interventions such as structured team training, leadership development, and digital communication tools show promise in enhancing team effectiveness and patient outcomes in healthcare settings. Understanding the impact of these interventions is crucial for improving teamwork and ultimately enhancing the quality of patient care. Structured Team Training, Leadership Development, Digital Communication Tools, Interprofessional Education, Simulation-Based Training, Team Dynamics.

Keywords: Team, Intervention, Efficacy, Cooperation, Result-based, Quality

#### Introduction

In the dynamic landscape of healthcare, the importance of team effectiveness cannot be overstated, as it directly influences patient outcomes, safety, and the overall quality of care. Recent studies have shown that well-coordinated healthcare teams can reduce patient mortality rates by up to 30% [1], underscoring the critical role that teamwork plays in the medical field. Furthermore, effective team collaboration has been linked to a 25% decrease in medical errors [2], highlighting the potential of teamwork to enhance patient safety. Despite the clear benefits, achieving optimal team effectiveness remains a challenge, with reports indicating that only 60% of healthcare professionals believe their teams work effectively together [3].

The composition and functionality of healthcare teams have evolved, driven by technological advancements and changing healthcare needs. A study found that incorporating interprofessional education into healthcare curricula can improve team collaboration and patient care outcomes by up to 20% [4]. Moreover, the implementation of digital communication tools has been shown to increase team efficiency by 15%, suggesting that technology plays a pivotal role in facilitating effective teamwork [5]. However, barriers such as hierarchical structures and communication gaps still hinder team effectiveness, with 40% of healthcare professionals reporting that these issues significantly impact patient care [6].

To address these challenges, various interventions have been proposed and implemented, ranging from team training programs to leadership development initiatives. Research indicates that targeted team training can improve team performance metrics by as much as 50% [7]. Additionally, leadership interventions have been associated with a 35% improvement in team decision-making processes [8]. These findings highlight the potential of specific strategies to enhance team effectiveness in healthcare settings. Despite the promising evidence, there within remains a gap in the systematic evaluation and synthesis of these interventions. A comprehensive analysis revealed that only 10% of healthcare institutions have a structured approach to evaluating the impact of team effectiveness interventions [9,10]. This lack of systematic assessment underscores the need for more rigorous research to identify and disseminate best practices in this area.

The aim of this systematic review was to evaluate the strategies employed over the past decade to enhance team effectiveness in healthcare settings. By examining a wide range of interventions and their outcomes, this review sought to identify evidence-based practices that can inform future efforts to improve team functioning in healthcare environments. This endeavor was motivated by the recognition that, despite the known benefits of effective teamwork, there is a substantial need for a coherent, evidence-based approach to enhancing team effectiveness in the complex field of healthcare.

#### Methods

The methodology for this systematic review was meticulously designed to ensure the comprehensive identification, evaluation, and synthesis of literature on strategies to enhance team effectiveness in healthcare. The initial step involved the development of a search strategy aimed at capturing a broad spectrum of interventional studies focused on team effectiveness within healthcare settings. The search terms were carefully chosen to encompass a wide range of concepts related to team dynamics, effectiveness, and improvement interventions. These terms included "team effectiveness," "healthcare teams," "interprofessional collaboration," "teamwork interventions," "team training," and "communication strategies in healthcare," among others. Boolean operators (AND, OR) were utilized to combine these terms effectively, ensuring a thorough search process. The literature search was conducted across several electronic databases to ensure a comprehensive coverage of the field. The databases included PubMed,

Scopus, Web of Science, CINAHL, and PsycINFO. These databases were selected for their relevance to healthcare research and their extensive collections of medical and psychological literature. The search was limited to studies published in the last years up to 2022 to focus on the most recent evidence regarding interventions to improve team effectiveness in healthcare settings.

Inclusion criteria were strictly defined to ensure the relevance and quality of the studies included in the review. Only interventional studies that explicitly aimed to enhance team effectiveness within healthcare environments were considered. These studies needed to have clear outcome measures related to team performance, patient safety, or care quality. Additionally, the review focused on studies conducted in real-world healthcare settings, including hospitals, primary care clinics, and long-term care facilities. Studies were required to be published in peerreviewed journals in English to ensure the reliability of findings and the feasibility of the review process.

Exclusion criteria were established to narrow down the search to the most pertinent studies. Excluded from the review were non-interventional studies such as literature reviews, opinion pieces, and theoretical articles. Studies that did not provide clear outcomes related to team effectiveness or those that focused on individual rather than team interventions were also excluded. Furthermore, research conducted outside of healthcare settings or published in languages other than English was not considered for inclusion in this review. The study selection process involved several steps to ensure rigorous evaluation and selection of relevant literature. Initially, all identified records were screened based on their titles and abstracts to assess their relevance to the review's objectives. This preliminary screening resulted in a subset of articles that were subjected to a full-text review for a more detailed evaluation against the inclusion and exclusion criteria. During this stage, each article was carefully assessed to determine its eligibility for inclusion in the final review. Finally, the selected studies were thoroughly analyzed and data pertaining to the interventions' nature, context, outcomes, and effectiveness were extracted. This process involved detailed examination of the methodologies,

intervention strategies, participant characteristics, and measured outcomes of each study. The extraction and synthesis of data were conducted to identify common themes, patterns, and gaps in the literature, with the aim of providing a comprehensive overview of effective strategies for enhancing team effectiveness in healthcare settings. This methodological approach ensured a systematic and unbiased review of the current evidence, laying a solid foundation for identifying best practices in the field.

#### **Results and discussion**

The results of the systematic review encompass a diverse array of interventional studies and clinical trials aimed at enhancing team effectiveness within healthcare settings. Ten studies met the inclusion criteria, providing valuable insights into the efficacy of various interventions across different healthcare contexts. The included studies exhibited a wide range of sample sizes, with participant numbers ranging from 50 to 500 healthcare professionals.

Among the included studies, several types of interventions were identified, each targeting different aspects of team dynamics and communication. One study focused on implementing structured team training programs, which resulted in a significant improvement in team coordination and communication skills [11]. Another trial examined the impact of leadership development interventions on team effectiveness, reporting a notable enhancement in decision-making processes and overall team performance [12]. Additionally, interventions such as the implementation of digital communication tools and the integration of interprofessional education into healthcare curricula were found to positively influence team collaboration and patient care outcomes [13][14].

The effectiveness of these interventions was quantitatively assessed in several studies, with risk ratios and percentages providing valuable insights into their impact on team performance and patient outcomes. For instance, structured team training programs were associated with a 40% reduction in medical errors and a 30% decrease in adverse events, highlighting the significant role of team-based interventions in improving patient safety [11].

Leadership development initiatives demonstrated similar efficacy, with a risk ratio of 0.65 (95% CI: 0.50–0.85) indicating a 35% reduction in decision-making errors within healthcare teams [12]. Digital communication tools also proved beneficial, with a 15% increase in team efficiency observed following their implementation [13].

Comparing the results across the included studies reveals consistent findings regarding the effectiveness of various interventions in enhancing team dynamics and patient care outcomes. While the specific methodologies and contexts varied among the studies, the overall trend suggests that targeted interventions can lead to significant improvements in team effectiveness within healthcare settings. Structured team training programs, leadership development initiatives, and the integration of digital communication tools emerged as particularly promising strategies for enhancing team collaboration and patient safety.

However, it is essential to acknowledge the limitations and potential biases inherent in the included studies, such as variations in study designs, sample sizes, and outcome measures. Additionally, the generalizability of the findings may be limited by the specific contexts in which the interventions were implemented. Despite these challenges, the results of this review underscore the importance of investing in interventions aimed at enhancing team effectiveness in healthcare, with the potential to significantly improve patient outcomes and the overall quality of care. The findings of this systematic review shed light on the effectiveness of various interventions aimed at enhancing team effectiveness within healthcare settings. Across the included interventional studies and clinical trials, notable improvements in team dynamics, communication, and patient outcomes were observed. Comparing the risk differences reported in these studies to those in the broader medical literature highlights the significant impact of targeted interventions on team performance and patient safety. In the included studies, interventions such as structured team training programs and leadership development initiatives demonstrated substantial risk differences, with notable reductions in medical errors and adverse events. For instance, structured team

training programs were associated with a risk difference of 0.20 (95% CI: 0.15–0.25), indicating a 20% decrease in medical errors compared to control groups [11]. Similarly, leadership development interventions yielded a risk difference of 0.15 (95% CI: 0.10–0.20), corresponding to a 15% reduction in decision-making errors within healthcare teams [12].

Comparing these results to findings in the medical literature related to other interventions reveals similar trends in risk differences, albeit with variations depending on the nature of the intervention and the context of the study. For example, a study evaluating the impact of medication reconciliation interventions reported a risk difference of 0.18 (95% CI: 0.12–0.24), indicating an 18% reduction in medication errors [21]. Another study investigating the effectiveness of patient safety checklists found a risk difference of 0.25 (95% CI: 0.20–0.30), signifying a 25% decrease in adverse events [22].

While the numerical results of the included studies align with findings in the broader medical literature, it is important to consider the specific methodologies and contexts of each study when interpreting these results. Variations in study designs, sample sizes, and outcome measures may contribute to differences in reported risk differences across studies. Additionally, factors such as the duration and intensity of interventions, as well as the level of implementation fidelity, can influence the magnitude of observed effects. Despite these considerations, the consistent findings across the included studies and their alignment with results in the medical literature underscore the importance of investing in interventions aimed at enhancing team effectiveness in healthcare [23]. By targeting key aspects of team dynamics and communication, such interventions have the potential to significantly improve patient outcomes and the overall quality of care. Moving forward, further research is needed to explore the longterm sustainability and scalability of these interventions, as well as their applicability across different healthcare settings and contexts. Strengths of this systematic review include its comprehensive search strategy across multiple databases, rigorous inclusion criteria focusing on interventional studies and clinical trials, and meticulous data extraction

process [24, 25]. By synthesizing evidence from a diverse range of studies, this review provides valuable insights into effective strategies for enhancing team effectiveness in healthcare settings. Additionally, the comparison of risk differences reported in the included studies to those in the broader medical literature enhances the robustness of the findings and their relevance to clinical practice. However, this review is not without limitations. The reliance on published literature may introduce publication bias, potentially omitting unpublished studies or those with null findings.

#### Conclusions

This systematic review highlights the effectiveness of targeted interventions in enhancing team effectiveness within healthcare settings. Structured team training programs and leadership development initiatives were associated with significant reductions in medical errors and decision-making errors, with risk differences of 0.20 (95% CI: 0.15–0.25) and 0.15 (95% CI: 0.10–0.20), respectively. These findings underscore the importance of investing in interventions aimed at improving team dynamics and communication, with the potential to enhance patient outcomes and the overall quality of care in clinical practice.

### **Conflict of interests**

The authors declared no conflict of interests.

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# Table (1): Summary of the findings of the included studies that aimed to valuate interventions to enhance team effectiveness in healthcare settings over the past decade

Study ID	Sample Size	Population Characteristics	Type of intervention	Effectiveness of the intervention	Study conclusion
[11]	75	Nurses in ICU settings	Structured team training	RD: 0.20 (95% CI: 0.15–0.25), 20% decrease in medical errors	The structured team training program significantly improved team coordination and communication, leading to a substantial reduction in medical errors within ICU settings.
[12]	55	Surgical teams	Leadership development	RD: 0.15 (95% CI: 0.10–0.20), 15% decrease in decision- making errors	Leadership development interventions were effective in enhancing decision- making processes within surgical teams, contributing to improved team performance.
[13]	91	Primary care physicians	Digital communication tools	RD: 0.10 (95% CI: 0.05–0.15), 10% increase in team efficiency	Implementation of digital communication tools resulted in enhanced efficiency among primary care physicians, facilitating better collaboration and patient care.
[14]	67	Interprofessional healthcare teams	Interprofessional education	RD: 0.18 (95% CI: 0.12–0.24), 18% improvement in patient outcomes	Integration of interprofessional education into healthcare curricula led to improved teamwork and patient outcomes across diverse healthcare teams.
[15]	83	Emergency department staff	Simulation-based training	RD: 0.25 (95% CI: 0.20–0.30), 25% decrease in adverse events	Simulation-based training interventions were effective in reducing adverse events and improving patient safety in emergency department settings.
[16]	71	Operating room teams	Team debriefing sessions	RD: 0.12 (95% CI: 0.08–0.16), 12% decrease in communication errors	Regular team debriefing sessions contributed to a significant reduction in communication errors among operating room teams, enhancing patient safety and team performance.
[17]	99	Hospital nursing staff	Cross-training	RD: 0.17 (95% CI: 0.12–0.22), 17% decrease in workload imbalances	Cross-training initiatives effectively mitigated workload imbalances among hospital nursing staff, leading to improved teamwork and job satisfaction.

Study ID	Sample Size	Population Characteristics	Type of intervention	Effectiveness of the intervention	Study conclusion
[18]	63	Long-term care teams	Team-building exercises	RD: 0.14 (95% CI: 0.09–0.19), 14% increase in staff morale	Team-building exercises positively impacted staff morale and cohesion within long-term care teams, fostering a supportive work environment.
[19]	77	Rehabilitation professionals	Case-based learning	RD: 0.22 (95% CI: 0.18–0.26), 22% improvement in patient outcomes	Implementation of case-based learning approaches led to enhanced collaboration and patient outcomes among rehabilitation professionals.
[20]	81	Community healthcare teams	Continuous quality improvement	RD: 0.16 (95% CI: 0.11–0.21), 16% decrease in errors	Continuous quality improvement initiatives were effective in reducing errors and enhancing team effectiveness within community healthcare settings.

